

**City & County of San Francisco**  
London N. Breed, Mayor



**Office of the City Administrator**  
Carmen Chu, City Administrator  
Andrico Q. Penick, Director of Real Estate

September 19, 2023

To Whom It May Concern:

I am writing to express my support of Non Plus Ultra and its future endeavors.

In general, Non Plus Ultra's (NPU) commitment to transforming underutilized spaces into vibrant cultural and artistic hubs aligns with the City and County of San Francisco's (City) vision for the future. Specifically, NPU's tenancy at The Old San Francisco Mint located at 88 5<sup>th</sup> Street, one of the City's oldest (built in 1874) and beautiful buildings, currently under the jurisdiction of the Real Estate Division, has had a significant positive impact on the building and surrounding neighborhood.

NPU's innovative approach to repurposing historic landmarks breathes new life into underutilized buildings and not only revitalizes neighborhoods, it also creates unique opportunities for creative expression and community engagement. By providing spaces for artists, entrepreneurs, and community groups to thrive, Non Plus Ultra has fostered a sense of inclusivity and belonging that is invaluable in maintaining the diverse fabric of San Francisco.

Please consider this letter an endorsement of Non Plus Ultra's initiatives. I look forward to seeing the continued growth and success of the organization and am excited about the positive contributions they will continue to make in the City and County of San Francisco and beyond.

Should you require further information or wish to discuss, please do not hesitate to contact me.

Sincerely,

A handwritten signature in blue ink, appearing to read "Claudia J. Gorham".

Claudia J. Gorham  
Deputy Managing Director  
Real Estate Division